# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported):

October 21, 2010

# COLUMBIA SPORTSWEAR COMPANY 

(Exact name of registrant as specified in its charter)

## Oregon

(State or other jurisdiction of incorporation)

000-23939
93-0498284
(Commission
(I.R.S. Employer

File Number)
14375 Northwest Science Park Drive Portland, Oregon 97229
(Address of principal executive offices) (Zip code)
(503) 985-4000
(Registrant's telephone number, including area code)

## No Change

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On October 21, 2010, Columbia Sportswear Company (the "Company") issued a press release reporting its third quarter 2010 financial results. A copy of the Company's press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference. The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

Attached hereto as Exhibit 99.2 and incorporated by reference herein is financial information and commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company, for the quarter ended September 30, 2010 and forward-looking statements relating to 2010 and the fourth quarter of 2010 as posted on the company's investor website, http://investor.columbia.com, on October 21, 2010. The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

## ITEM 7.01 REGULATION FD DISCLOSURE

In its October 21, 2010 press release, the Company also announced that its board of directors approved a dividend of $\$ 0.20$ per share of common stock to be paid on November 24, 2010 to its shareholders of record on November 10, 2010.

## ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits
99.1 Press release dated October 21, 2010 (furnished pursuant to Items 2.02 and 7.01 hereof).
99.2 Commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company (furnished pursuant to Items 2.02 and 7.01 hereof).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## COLUMBIA SPORTSWEAR COMPANY

Dated: October 21, 2010
By: /s/ Thomas B. Cusick

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## EXHIBIT INDEX

Exhibit 99.1
99.2

Description
Press release dated October 21, 2010 (furnished pursuant to Items 2.02 and 7.01 hereof).
Commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company (furnished pursuant to Items 2.02 and 7.01 hereof).

Contact: Ron Parham
Sr. Director of Investor Relations \&
Corporate Communications
Columbia Sportswear Company
(503) 985-4584

## COLUMBIA SPORTSWEAR COMPANY REPORTS RECORD THIRD QUARTER SALES AND 12 PERCENT INCREASE IN SPRING 2011 BACKLOG REVISES FULL-YEAR OUTLOOK ANNOUNCES INCREASE IN QUARTERLY DIVIDEND

## Highlights:

- Third quarter 2010 consolidated net sales increased 16 percent to a record $\$ 504.0$ million, compared to third quarter 2009 net sales of $\$ 434.5$ million.
- Third quarter 2010 net income increased 11 percent to $\$ 52.2$ million, or $\$ 1.53$ per diluted share, including a benefit of $\$ 0.10$ per share from a lower income tax rate.
- The company revised its full year 2010 outlook for net sales to increase 17 to 18 percent and for operating margin to be approximately 6.2 to 6.6 percent of sales.
- Global spring wholesale backlog at September 30, 2010 totaled $\$ 394.2$ million, an increase of approximately 12 percent compared with backlog of $\$ 350.8$ million at September 30, 2009; consolidated wholesale backlog, which also includes fall orders, was 13 percent higher at $\$ 667.4$ million.
- The board of directors increased the quarterly dividend by $\$ 0.02$ per share, or 11 percent, to $\$ 0.20$ per share, payable on November 24, 2010 to shareholders of record on November 10, 2010.

PORTLAND, Ore. - October 21, 2010 - Columbia Sportswear Company (NASDAQ: COLM), a leading innovator in the global outdoor apparel, footwear, accessories and equipment industries, today announced record net sales of $\$ 504.0$ million for the quarter ended September 30, 2010, a 16 percent increase compared with net sales of $\$ 434.5$ million for the same period of 2009. Changes in foreign currency exchange rates did not have a material effect on the year-over-year comparison.

Third quarter net income increased 11 percent to $\$ 52.2$ million, or $\$ 1.53$ per diluted share, including a benefit of $\$ 0.10$ per share from a lower income tax rate as a result of the recognition of tax benefits associated with statute of limitations expirations during the third quarter. The company reported net income of $\$ 46.9$ million, or $\$ 1.38$ per diluted share, for the same period of 2009.

Tim Boyle, Columbia's president and chief executive officer, commented, "We achieved quarterly sales of over $\$ 500$ million for the first time in the company's 72 year history, highlighted by the global launch of our innovative Omni-Heat ${ }^{\mathrm{TM}}$ warmth technologies. During the quarter we also added another technology to our expanding platform of innovations with the acquisition of OutDry ${ }^{\circledR}$ Technologies, which we plan to introduce across our brand portfolio in Fall 2011."

Boyle continued, "The increase in 2010 net sales and much of the pressure on 2010 operating margins are the result of investments we have chosen to make to claim market share; to shift our business toward more innovative and premium products; to drive consumer demand for all of our major brands, particularly the Columbia brand; and to improve business systems and processes. We believe we are achieving many of our goals in the marketplace, and have therefore begun to invest more heavily in our infrastructure and systems. To successfully secure market share and retail floor space for our Fall 2010 innovations, we chose to expedite manufacturing and shipping in a capacity constrained environment, which has had a particularly pronounced impact on our 2010 profitability."

## Wholesale Backlog

The company reported that as of September 30, 2010, Spring wholesale backlog was $\$ 394.2$ million, an increase of $\$ 43.4$ million, or approximately 12 percent, compared with Spring wholesale backlog of $\$ 350.8$ million at September 30, 2009. Changes in currency exchange rates did not have a material effect on the year-over-year backlog comparison. Spring wholesale backlog increased in every region, led by a low-double-digit percentage increase in the U.S. Wholesale backlog in the Latin America \& Asia Pacific (LAAP) region increased mid-twenty percent, including a mid-single-digit percentage point benefit from exchange rates. Spring wholesale backlog in the Europe, Middle-East \& Africa (EMEA) region increased high-single-digits percent, including a mid-single-digit percentage point negative effect from exchange rates. Canada wholesale backlog increased mid-single-digit percent, including a mid-single-digit percentage point benefit from exchange rates. Global apparel and footwear wholesale backlog increased low-double-digit and high-teens percent, respectively.

Mr. Boyle commented, "We are encouraged by the 12 percent increase in our Spring wholesale backlog with growth in every region, product category and major brand."

Consolidated wholesale backlog, which includes both global fall and spring orders at September 30, 2010, was $\$ 667.4$ million, a 13 percent increase compared with consolidated wholesale backlog of $\$ 590.0$ million at September 30, 2009. Changes in currency exchange rates did not have a material effect on the year-over-year comparison.

Wholesale backlog is not necessarily indicative of changes in total sales for subsequent periods due to the mix of advance and "at once" orders, exchange rate fluctuations and order cancellations, which may vary significantly from quarter to quarter, and because the company's retail operations are not included in wholesale backlog.

## Review of Third Quarter Results

The 16 percent increase in third quarter 2010 net sales was led by a 22 percent increase in the U.S. to $\$ 325.6$ million. Sales in the LAAP region increased 33 percent, to $\$ 59.0$ million, including a 6 percentage point benefit from changes in currency exchange rates. These increases were partially offset by a 4 percent decline in Canada to $\$ 53.1$ million, including a 4 percentage point benefit from changes in currency exchange rates, and a 2 percent decline in the EMEA region to $\$ 66.3$ million, including an 8 percentage point negative effect from changes in currency rates compared with the third quarter of 2009. (See "Geographical Net Sales" table below.)

Compared with the third quarter of 2009, third quarter 2010 sportswear net sales increased 18 percent to $\$ 168.2$ million, outerwear net sales increased 12 percent to $\$ 223.9$ million, footwear net sales increased 18 percent to $\$ 82.8$ million and accessories \& equipment net sales increased 31 percent to $\$ 29.1$ million. (See "Categorical Net Sales" table below.)

Third quarter 2010 Columbia brand net sales increased 16 percent to $\$ 430.3$ million, net sales of Sorel footwear increased 24 percent to $\$ 33.4$ million, and Mountain Hardwear brand net sales increased 9 percent to $\$ 38.2$ million, compared with the third quarter of 2009. (See "Brand Net Sales" table below.)

The company ended the quarter with $\$ 236.3$ million in cash and short-term investments, compared with $\$ 210.5$ million at September 30, 2009. Accounts receivable increased $\$ 44.5$ million, or 14 percent, to $\$ 364.0$ million, and days sales outstanding improved to 65 days from 66 days, compared with September 30, 2009. Consolidated inventories increased 19 percent to $\$ 358.2$ million at September 30, 2010, compared with $\$ 301.5$ million at September 30, 2009.

During the quarter, the company completed the previously announced acquisition of OutDry Technologies S.r.1., from Nextec S.r.l., based near Milan, Italy. OutDry Technologies S.r.l. owns the intellectual property and other assets comprising the OutDry brand and related business. The transaction is not expected to have a material effect on the company's 2010 operating results.

## 2010 Financial Outlook

The current economic environment in key markets, coupled with challenging capacity constraints across the independent manufacturing and transportation segments of the company's supply chain, have reduced the predictability of its business throughout 2010. In addition, the company's fourth quarter results are more variable because they rely more heavily on fall weather patterns and the pace of retail sellthrough, which can stimulate customer reorders or, conversely, result in cancellations. In addition, sales from the company's own retail stores represent a larger part of its fourth quarter business than they have historically. All projections related to anticipated future results are forward-looking in nature and are based on backlog and forecasts, which may change, perhaps significantly.

The company revised upward its outlook for full year 2010 net sales to increase 17 to 18 percent compared with 2009, based primarily on actual results through September 30, 2010, the previously announced 19 percent increase in Fall 2010 order backlog, and anticipated direct-to-consumer sales.

2010 gross margins are now expected to increase up to 20 basis points compared with 2009 gross margins of 42.1 percent, due to an increased proportion of direct-to-consumer sales, improved gross margins on close-out sales, and more favorable foreign currency hedge rates, largely offset by increased costs to expedite production and delivery of Fall orders to retail customers.

Selling, general and administrative (SG\&A) expenses are expected to increase approximately 50 to 75 basis points as a percentage of sales due to a combination of several factors, including the effect of the company's retail expansion, increased marketing investments to support the global launch of the company's Fall 2010 products, reinstatement of personnel and benefit programs that were curtailed or postponed in 2009, incremental costs related to information technology (IT) infrastructure and business process initiatives in preparation for a new multiyear ERP implementation, and transitional costs associated with internalizing the sales organizations in North America and Europe.

As a result, full year 2010 operating margin is now expected to be between approximately 6.2 percent and 6.6 percent of sales. The company is currently planning a full-year income tax rate of approximately 26 percent, leading to expected full year 2010 diluted earnings per share of $\$ 2.00$ to $\$ 2.15$.

The company expects fourth quarter 2010 sales to increase 20 to 23 percent compared with the fourth quarter of 2009, driven by the previously announced increase in advance seasonal orders, coupled with increased direct-to-consumer sales. Fourth quarter 2010 operating margin is expected to contract between approximately 65 to 205 basis points compared with the fourth quarter of 2009. This expected operating margin contraction consists of approximately 65 to 135 basis points of gross margin contraction and up to 70 basis points of SG\&A expansion. The anticipated gross margin contraction is due primarily to incremental costs to expedite production and delivery of Fall 2010 orders and a higher proportion of close-out sales. Fourth quarter SG\&A expansion is comprised of the same factors contributing to the increase in full year SG\&A.

## Share Repurchase Program

During the third quarter of 2010, the company repurchased approximately 203,000 shares of common stock at an aggregate purchase price of $\$ 10.0$ million. Through September 30, 2010, the company has repurchased a total of approximately 9.2 million shares at an aggregate purchase price of $\$ 421$ million since the inception of the stock repurchase program in 2004 and approximately $\$ 79$ million remains under the current repurchase authorization. The repurchase program does not obligate the Company to acquire any specific number of shares or to acquire shares over any specified period of time.

## Dividend

The board of directors approved a fourth quarter dividend of $\$ 0.20$ per share, an increase of $\$ 0.02$ per share, or 11 percent, from the prior quarterly dividend rate, payable on November 24, 2010 to shareholders of record on November 10, 2010.

## Conference Call

The company will host a conference call on Thursday, October 21, 2010 at 5:00 p.m. EDT to review its third quarter results and 2010 financial outlook. To participate, please dial 866-551-3680 and enter conference ID: 3256173\#. The call will also be webcast live on the Investor Relations section of the Company's website at http://investor.columbia.com where it will remain available until January 27, 2011.

## CFO's Third Quarter Financial Commentary Available Online

At approximately $4: 15 \mathrm{p} . \mathrm{m}$. EDT, a commentary by Tom Cusick, senior vice president, chief financial officer and treasurer, reviewing the company's third quarter 2010 financial results and 2010 financial outlook will be furnished to the SEC on Form 8-K and published on the company's website at http://investor.columbia.com/results.cfm. Analysts and investors are encouraged to review this commentary prior to participating in the conference call.

## Fourth Quarter 2010 Reporting Schedule

Columbia Sportswear plans to report financial results for the fourth quarter and full year 2010 on Thursday, January 28, 2011 at approximately 4:00 p.m. EDT. Following issuance of the earnings release, a commentary reviewing the company's fourth quarter and 2010 financial results will be furnished to the SEC on Form 8-K and published on the company's website at
http://investor.columbia.com/results.cfm. A public webcast of Columbia's earnings conference call will follow at 5:00 p.m. EDT at www.columbia.com.

## About Columbia Sportswear

Columbia Sportswear Company is a leading innovator in the global outdoor apparel, footwear, accessories and equipment markets. Founded in 1938 in Portland, Oregon, Columbia products are sold in more than 100 countries and have earned an international reputation for innovation, quality and performance. Columbia products feature innovative technologies and designs that protect outdoor enthusiasts from the elements, increase comfort, and make outdoor activities more enjoyable. In addition to the Columbia ${ }^{\circledR}$ brand, Columbia Sportswear Company also owns outdoor brands Mountain Hardwear®, Sorel ${ }^{\circledR}$, and Montrail ${ }^{\circledR}$. To learn more, please visit the company's websites at www.columbia.com, www.mountainhardwear.com, www.sorel.com, and www.montrail.com.

## Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the federal securities laws, including statements regarding anticipated results, net sales, gross margins, operating margins, currency exchange rates, tax rates, SG\&A expenses, net income, earnings per share, marketing efforts, and planned investments in future periods. Actual results could differ materially from those projected in these and other forward-looking statements. The company's expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis; however, each forward-looking statement involves a number of risks and uncertainties, including those set forth in this press release, those described in the company's Annual Report on Form 10-K for the year ended December 31, 2009 under the heading "Risk Factors," and other risks and uncertainties that have been or may be described from time to time in other reports filed by the company, including reports on Form 8-K, Form 10-Q and Form 10-K. Potential risks and uncertainties that may affect our future revenues, earnings and performance and could cause the actual results of operations or financial condition of the company to differ materially from those expressed or implied by forward-looking statements in this release include: unfavorable economic conditions generally and weakness in consumer confidence and spending rates; changes in international, federal and/or state tax policies and rates, which we expect to increase; international risks, including changes in quotas and tariffs or other duties, political instability in foreign markets, exchange rate fluctuations, and trade disruptions; our ability to attract and retain key employees; the financial health of our customers and their continued ability to access credit markets to fund their ongoing operations; higher than expected rates of order cancellations; bankruptcies of key customers; increased consolidation of our retail customers; our ability to effectively source and deliver our products to customers in a timely manner, the failure of which could lead to increased costs and/or order cancellations; our reliance on product acceptance by consumers; the effects of unseasonable weather (including, for example, warm weather in the winter and cold weather in the spring), which affects consumer demand for the company's products; our dependence on independent manufacturers and suppliers; our ability to source finished products and components at competitive prices from independent manufacturers in foreign countries that may experience unexpected periods of inflation, labor and materials shortages or other manufacturing disruptions; the effectiveness of our sales and marketing efforts; intense competition in the industry (which we expect to increase); business disruptions and acts of terrorism or military activities around the globe; our ability to effectively implement our IT infrastructure and business process initiatives; the operations of our computer systems and third party computer systems; and our ability to establish and protect our intellectual property. The company cautions that forward-looking statements are inherently less reliable than historical information. We do not undertake any duty to update any of the forward-looking statements after the date of this release to conform them to actual results or to reflect changes in
events, circumstances or our expectations. New factors emerge from time to time and it is not possible for the company to predict all such factors, nor can it assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement.

- Financial tables follow-


## COLUMBIA SPORTSWEAR COMPANY CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) <br> (Unaudited)

|  | September 30, |  |
| :---: | :---: | :---: |
|  | 2010 | 2009 |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 173,937 | \$ 192,879 |
| Short-term investments | 62,357 | 17,637 |
| Accounts receivable, net | 364,015 | 319,548 |
| Inventories, net | 358,210 | 301,477 |
| Deferred income taxes | 42,258 | 31,434 |
| Prepaid expenses and other current assets | 35,227 | 31,483 |
| Total current assets | 1,036,004 | 894,458 |
| Property, plant and equipment, net | 227,769 | 237,550 |
| Intangibles and other non-current assets | 68,792 | 52,309 |
| Total assets | \$1,332,565 | \$1,184,317 |
| Current Liabilities: |  |  |
| Accounts payable | \$ 141,929 | \$ 79,397 |
| Accrued liabilities | 101,451 | 73,709 |
| Deferred income taxes | 7,142 | 2,737 |
| Income taxes payable | 13,397 | 9,974 |
| Total current liabilities | 263,919 | 165,817 |
| Long-term liabilities | 39,232 | 37,816 |
| Shareholders' equity | 1,029,414 | 980,684 |
| Total liabilities and shareholders' equity | \$1,332,565 | \$1,184,317 |

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS <br> (In thousands, except per share amounts) (Unaudited)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Net sales | \$ | 504,028 | \$ | 434,473 | \$ | 1,026,265 | \$ | 885,707 |
| Cost of sales |  | 289,747 |  | 245,874 |  | 587,758 |  | 512,306 |
| Gross profit |  | 214,281 |  | 188,599 |  | 438,507 |  | 373,401 |
|  |  | 42.5\% |  | 43.4\% |  | 42.7\% |  | 42.2\% |
| Selling, general, and administrative expenses |  | 148,072 |  | 124,184 |  | 377,069 |  | 318,439 |
| Net licensing income |  | 2,334 |  | 1,322 |  | 4,878 |  | 5,283 |
| Income from operations |  | 68,543 |  | 65,737 |  | 66,316 |  | 60,245 |
| Interest income, net |  | 147 |  | 319 |  | 1,073 |  | 1,799 |
| Income before income tax |  | 68,690 |  | 66,056 |  | 67,389 |  | 62,044 |
| Income tax expense |  | $(16,485)$ |  | $(19,141)$ |  | $(16,560)$ |  | $(18,109)$ |
| Net income | \$ | 52,205 | \$ | 46,915 | \$ | 50,829 | \$ | 43,935 |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 1.55 | \$ | 1.39 | \$ | 1.51 | \$ | 1.30 |
| Diluted |  | 1.53 |  | 1.38 |  | 1.49 |  | 1.29 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 33,709 |  | 33,850 |  | 33,747 |  | 33,875 |
| Diluted |  | 34,046 |  | 33,993 |  | 34,075 |  | 33,993 |

## COLUMBIA SPORTSWEAR COMPANY

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (In thousands) <br> (Unaudited)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net Income | \$ | 50,829 | \$ | 43,935 |
| Adjustments to reconcile net income to net cash: |  |  |  |  |
| Depreciation and amortization |  | 27,899 |  | 25,901 |
| Loss on disposal or impairment of property, plant and equipment |  | 665 |  | 156 |
| Deferred income taxes |  | $(2,714)$ |  | 4,070 |
| Stock-based compensation |  | 5,004 |  | 4,899 |
| Excess tax benefit from exercise of employee stock plans |  | (427) |  | (20) |
| Changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(135,337)$ |  | $(15,070)$ |
| Inventories |  | $(132,663)$ |  | $(39,608)$ |
| Prepaid expenses and other current assets |  | $(3,146)$ |  | $(1,009)$ |
| Intangibles and other assets |  | (997) |  | $(1,862)$ |
| Accounts payable and accrued liabilities |  | 72,266 |  | $(25,563)$ |
| Income taxes payable |  | 4,993 |  | 813 |
| Other |  | 5,540 |  | 3,440 |
| Net cash provided by (used in) operating activities |  | $(108,088)$ |  | 82 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Net sales (purchases) of short-term investments |  | $(39,578)$ |  | 4,935 |
| Capital expenditures |  | $(20,997)$ |  | $(24,681)$ |
| Proceeds from sale of property, plant, and equipment |  | 30 |  | 9 |
| Acquisitions, net of cash acquired |  | $(16,315)$ |  | - |
| Net cash used in investing activities |  | $(76,860)$ |  | $(19,737)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Repayments on long-term liabilities |  | - |  | (4) |
| Proceeds from issuance of common stock |  | 4,722 |  | 369 |
| Excess tax benefit from exercise of employee stock plans |  | 427 |  | 20 |
| Repurchases of common stock |  | $(13,838)$ |  | $(5,481)$ |
| Cash dividends paid |  | $(18,208)$ |  | $(16,259)$ |
| Net cash used in financing activities |  | $(26,897)$ |  | $(21,355)$ |
| NET EFFECT OF EXCHANGE RATE CHANGES ON CASH |  | (882) |  | 3,272 |
| NET DECREASE IN CASH AND CASH EQUIVALENTS |  | $(212,727)$ |  | $(37,738)$ |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD |  | 386,664 |  | 230,617 |
| CASH AND CASH EQUIVALENTS, END OF PERIOD | \$ | 173,937 | \$ | 192,879 |
| SUPPLEMENTAL DISCLOSURES OF NON-CASH INVESTING ACTIVITIES: |  |  |  |  |
| Capital expenditures incurred but not yet paid | \$ | 1,525 | \$ | 5,166 |

## COLUMBIA SPORTSWEAR COMPANY

## (In millions, except percentage changes)

(Unaudited)

|  | Three Months Ended September 30, |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | \% Change | 2010 | 2009 | \% Change |
| Geographical Net Sales to Unrelated Entities: |  |  |  |  |  |  |
| United States | \$ 325.6 | \$ 267.4 | 22\% | \$ 622.5 | \$521.4 | 19\% |
| Europe, Middle East, \& Africa | 66.3 | 67.7 | (2)\% | 151.8 | 151.2 | - |
| Latin America \& Asia Pacific | 59.0 | 44.3 | 33\% | 166.9 | 130.3 | 28\% |
| Canada | 53.1 | 55.1 | (4)\% | 85.0 | 82.8 | 3\% |
| Total | \$504.0 | \$434.5 | 16\% | \$1,026.2 | \$885.7 | 16\% |
| Categorical Net Sales to Unrelated Entities: |  |  |  |  |  |  |
| Sportswear | \$ 168.2 | \$ 142.9 | 18\% | \$ 436.5 | \$379.5 | 15\% |
| Outerwear | 223.9 | 199.1 | 12\% | 354.9 | 311.0 | 14\% |
| Footwear | 82.8 | 70.3 | 18\% | 167.6 | 143.7 | 17\% |
| Accessories \& Equipment | 29.1 | 22.2 | 31\% | 67.2 | 51.5 | 30\% |
| Total | \$504.0 | \$434.5 | 16\% | \$1,026.2 | \$885.7 | 16\% |
| Brand Net Sales to Unrelated Entities: |  |  |  |  |  |  |
| Columbia | \$ 430.3 | \$370.3 | 16\% | \$ 897.4 | \$773.9 | 16\% |
| Mountain Hardwear | 38.2 | 35.2 | 9\% | 82.1 | 71.6 | 15\% |
| Sorel | 33.4 | 27.0 | 24\% | 39.2 | 31.6 | 24\% |
| Other | 2.1 | 2.0 | 5\% | 7.5 | 8.6 | (13)\% |
| Total | \$ 504.0 | \$434.5 | 16\% | \$1,026.2 | \$885.7 | 16\% |

14375 NW Science Park Drive
Portland, OR 97229
October 21, 2010

## CFO Commentary on Third-Quarter 2010 Financial Results

## Financial Information

Please reference accompanying financial information in the corresponding earnings release at http://investor.columbia.com/results.cfm

## Summary

We achieved record third quarter revenue of $\$ 504.0$ million, an increase of 16 percent, compared to third quarter 2009. Third quarter 2010 net income increased $\$ 5.3$ million, or 11 percent, to $\$ 52.2$ million, or $\$ 1.53$ per diluted share, including a $\$ 0.10$ per share benefit from a lower tax rate, compared to net income of $\$ 46.9$ million, or $\$ 1.38$ per diluted share, for the third quarter of 2009.

We increased our outlook for full year 2010 net sales to increase 17 to 18 percent and reduced our outlook for 2010 operating margin to be approximately 6.2 to 6.6 percent of sales. A comprehensive discussion of the factors contributing to the downward revision to operating margin is contained in the outlook section below.

Global spring 2011 wholesale product backlog at September 30, 2010 totaled $\$ 394.2$ million, an increase of more than 12 percent compared with backlog of $\$ 350.8$ million at September 30, 2009.

NOTE: Unless otherwise noted, all comparisons below are between third quarter 2010 and third quarter 2009.

## Net Sales

Third quarter net sales increased 16 percent to $\$ 504.0$ million and changes in foreign currency exchange rates did not have a material impact on the consolidated sales comparison.

## Regions

- U.S. net sales increased 22 percent to $\$ 325.6$ million, driven primarily by growth in wholesale and direct-to-consumer net sales of the Columbia brand. U.S. wholesale net sales registered a high-teens percent increase while U.S. direct-toconsumer net sales increased low forties percent, including strong same-store growth, the benefit of an expanded ecommerce platform, and 4 more U.S.-based retail stores compared to the same period last year ( 48 vs .44 stores).
- Net sales in our Europe, Middle-East \& Africa (EMEA) region decreased 2 percent to $\$ 66.3$ million, including an eight percentage point negative effect from foreign currency exchange rates. This region was negatively impacted by later receipts of inventory due to sourcing capacity constraints in Asia, resulting in a shift in timing of fall shipments
into the fourth quarter. Net sales in our EMEA direct business showed a low single digit percent decline due to unfavorable changes in foreign currency exchange rates that offset a net sales increase in local currency. Net sales in our EMEA distributor business remained relatively flat year over year.
- Net sales in our Latin America \& Asia Pacific (LAAP) region increased 33 percent to $\$ 59.0$ million, including a 6 percentage point benefit from foreign currency exchange rates. Net sales to our LAAP distributors experienced high sixties percent growth due in part to a higher volume of Fall shipments occurring in the third quarter this year versus the second quarter last year, reflective of sourcing capacity constraints in Asia resulting in later deliveries to our distributors. Japan net sales showed a high teens percent increase, primarily concentrated in Columbia-branded apparel, aided by a low-double digit percentage point benefit from foreign currency exchange rates. Korea net sales showed high twenties percent growth, led by the Columbia brand, including a mid-single digit percentage point benefit from foreign currency exchange rates.
- Net sales in Canada decreased 4 percent to $\$ 53.1$ million, including a four percentage point benefit from foreign currency exchange rates. The decrease was primarily due to the later receipts of inventory due to sourcing capacity constraints in Asia, resulting in a shift in timing of fall shipments into the fourth quarter.


## Product Categories

- Sportswear net sales increased $\$ 25.3$ million, or 18 percent, primarily driven by increased U.S. and LAAP Columbiabranded net sales.
- Outerwear net sales increased $\$ 24.8$ million, or 12 percent, primarily driven by increased U.S. Columbia-branded net sales.
- Footwear net sales increased $\$ 12.5$ million, or 18 percent, primarily driven by increased Sorel-branded net sales in the U.S. and EMEA regions, and increased Columbia-branded net sales in the U.S and LAAP regions.
- Accessories \& Equipment net sales increased $\$ 6.9$ million, or 31 percent, driven by increased net sales of the Columbia and Mountain Hardwear brands in the U.S.


## Brands

- Columbia brand net sales increased $\$ 60.0$ million, or 16 percent.
- $\quad$ Sorel net sales increased $\$ 6.4$ million, or 24 percent.
- Mountain Hardwear net sales increased $\$ 3.0$ million, or 9 percent.


## Gross Margin

Third quarter 2010 gross margins decreased 90 basis points, to 42.5 percent, primarily due to incremental costs to expedite production and delivery of fall orders, partially offset by favorable foreign currency hedge rates and increased direct-to-consumer sales at higher gross margins.

## Selling, General and Administrative (SG\&A) Expense

SG\&A expense increased 19 percent to $\$ 148.1$ million, representing 29.4 percent of net sales, compared to 28.6 percent for last year's third quarter. The increase of $\$ 23.9$ million was a result of:

- an increase in global personnel costs related to the reinstatement of personnel and benefit programs that were curtailed or postponed in 2009,
- an increase in advertising spend,
- expenses associated with various initiatives to improve our IT infrastructure, business processes, and enterprise data and information management, including costs to support our global ERP implementation, and
- incremental costs to support our expanded direct-to-consumer businesses.


## Operating Income

Operating income was $\$ 68.5$ million, or 13.6 percent of net sales, compared to operating income of $\$ 65.7$ million, or 15.1 percent of net sales.

## Income Tax Expense and Net Income

Income tax expense was $\$ 16.5$ million, equating to a 24 percent tax rate compared to a 29 percent tax rate for the third quarter of 2009 . Our effective income tax rate decreased primarily as a result of the recognition of tax benefits associated with statute of limitations expirations during the third quarter.

Net income increased 11 percent to $\$ 52.2$ million, or $\$ 1.53$ per diluted share, compared with net income of $\$ 46.9$ million, or $\$ 1.38$ per diluted share.

## Balance Sheet

The balance sheet remains very strong with cash and short-term investments totaling $\$ 236.3$ million compared to $\$ 210.5$ million at the same time last year

Consolidated accounts receivable at September 30, 2010 increased 14 percent, to $\$ 364.0$ million, compared to $\$ 319.5$ million one year ago, which is in line with the 16 percent increase in third quarter net sales.

Consolidated inventories at September 30, 2010 increased 19 percent from one year ago, to $\$ 358.2$ million.
As we look toward year-end 2010, we expect inventories to increase at a higher rate than our reported Spring wholesale backlog growth of $12 \%$ for the following reasons:

- We were able to secure more timely manufacturing capacity for the Spring 2011 season; therefore, we expect to receive a higher percentage of our Spring 2011 production in the fourth quarter of 2010, whereas we were still awaiting receipt of a larger portion of our Spring 2010 production at the end of 2009.
- We took deliberate steps to increase our replenishment inventory volumes after we exited 2009 with abnormally low replenishment inventory levels and experienced stock-outs of some key replenishment styles.
- We plan to carry a larger volume of excess Fall inventory into 2011 than we did last year, and sell it primarily through our own retail outlet stores where we tend to generate higher gross margins than when we sell excess inventory through independent close-out channels.


## Cash Flow

In the third quarter of 2010, we used approximately $\$ 124.6$ million in cash for operations; spent $\$ 22.9$ million on acquisitions and capital expenditures, repurchased $\$ 10$ million in stock, and paid $\$ 6.1$ million in dividends. Depreciation and amortization expense for the quarter was $\$ 9.4$ million compared to $\$ 9.2$ million for last year's third quarter.

## Wholesale Backlog

Spring wholesale backlog at September 30, 2010 was $\$ 394.2$ million, an increase of $\$ 43.4$ million, or 12 percent, compared with Spring wholesale backlog of $\$ 350.8$ million at September 30, 2009. Our spring wholesale backlog reflects growth across each major brand, product category and region, led by a low-double-digit percentage increase in the U.S. Consolidated wholesale backlog, which includes both global fall and spring orders, was $\$ 667.4$ million, a 13 percent increase compared with consolidated wholesale backlog of $\$ 590.0$ million at September 30, 2009. Changes in currency exchange rates did not have a material effect on the year-over-year backlog comparisons.

## Dividend

Columbia's board of directors approved a fourth quarter dividend of $\$ 0.20$ per share, an increase of $\$ 0.02$ per share, or 11 percent, from the prior quarterly dividend rate

## Outlook

We are increasing our outlook for full year 2010 revenues to increase approximately 17 to 18 percent from fiscal year 2009 based on a combination of factors, including actual results through September 30, 2010, the 19 percent increase in our Fall 2010 order backlog previously announced and anticipated sales from our direct-to-consumer channel during the holiday season.

We expect full year 2010 gross margin to increase up to 20 basis points compared with full year 2009, based on:

- a higher proportion of direct-to-consumer sales at higher gross margins,
- improved gross margins from close-out product sales, and
- favorable foreign currency hedge rates for Fall 2010,
- largely offset by increased costs to expedite production and delivery of Fall orders.

We expect full year 2010 SG\&A as a percent of sales to increase approximately 50 to 75 basis points, compared with full year 2009 , as a result of the following major factors:

- the run-rate effect of the company's retail expansion in 2009 and 2010,
- increased marketing investment, primarily to support the global launch of our Fall 2010 product line,
- increased personnel costs related to the reinstatement of personnel and benefit programs that were curtailed or postponed in 2009,
- expenses associated with various initiatives to improve our IT infrastructure, business processes and our enterprise data and information management across the organization, including costs to support our global ERP implementation, and
- transitional costs associated with internalizing our sales organizations in North America and Europe.

As a result, we now expect full year 2010 operating margin of approximately 6.2 percent to 6.6 percent of sales, compared to our prior expectation of approximately 7 percent.

We are currently planning the full year 2010 income tax rate to be approximately 26 percent, leading to expected full year 2010 diluted earnings per share of $\$ 2.00$ to $\$ 2.15$.

It is important to note that our fourth quarter results are more difficult to forecast than other quarters because they rely more heavily on fall weather patterns and the pace of retail sell-through to determine the mix of customer reorders and cancellations. In addition, our direct-toconsumer business now represents a larger part of our fourth quarter sales and profitability, resulting in potentially both upside and downside risk to our current outlook. In addition, the macro-economic environment continues to be characterized by a high degree of uncertainty regarding consumer spending habits.

Looking specifically at fourth quarter 2010, we expect net sales to increase 20 to 23 percent, due to the increase in Fall order backlog reported in April and anticipated incremental direct-to-consumer sales. Fourth quarter 2010 operating margin compared with fourth quarter 2009 operating margin is expected to contract between approximately 65 to 205 basis points, consisting of approximately 65 to 135 basis points of gross margin contraction and up to 70 basis points of SG\&A expansion. The anticipated gross margin contraction is primarily driven by incremental costs to expedite production and delivery of fall orders and a higher proportion of close-out sales. Anticipated fourth quarter SG\&A expansion is affected by the same factors contributing to the increase in full year SG\&A.

We are currently planning approximately $\$ 35$ million in capital spending during 2010, with approximately $\$ 10$ million of that related to retail expansion and approximately $\$ 25$ million related to maintenance and infrastructure projects.

As we experience the benefits of the investments that we've made in our product development, design and marketing functions, we are also making investments in IT infrastructure and business process improvements to support long-term growth opportunities and help leverage our business model over the long-term.

## Forward-Looking Statements

This document contains forward-looking statements within the meaning of the federal securities laws, including statements regarding anticipated results, net sales, gross margins, operating margins, currency exchange rates, tax rates, SG\&A expenses, net income, earnings per share, marketing efforts, and planned investments in future periods. Actual results could differ materially from those projected in these and other forward-looking statements. The company's expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis; however, each forward-looking statement involves a number of risks and uncertainties, including those set forth in this press release, those described in the company's Annual Report on Form 10-K for the year ended December 31, 2009 under the heading "Risk Factors," and other risks and uncertainties that have been or may be described from time to time in other reports filed by the company, including reports on Form 8-K, Form 10-Q and Form 10-K. Potential risks and uncertainties that may affect our future revenues, earnings and performance and could cause the actual results of operations or financial condition of the company to differ materially from those expressed or implied by forward-looking statements in this release include: unfavorable economic conditions generally and weakness in consumer confidence and spending rates; changes in international, federal and/or state tax policies and rates, which we expect to increase; international risks, including changes in
quotas and tariffs or other duties, political instability in foreign markets, exchange rate fluctuations, and trade disruptions; our ability to attract and retain key employees; the financial health of our customers and their continued ability to access credit markets to fund their ongoing operations; higher than expected rates of order cancellations; bankruptcies of key customers; increased consolidation of our retail customers; our ability to effectively source and deliver our products to customers in a timely manner, the failure of which could lead to increased costs and/or order cancellations; our reliance on product acceptance by consumers; the effects of unseasonable weather (including, for example, warm weather in the winter and cold weather in the spring), which affects consumer demand for the company's products; our dependence on independent manufacturers and suppliers; our ability to source finished products and components at competitive prices from independent manufacturers in foreign countries that may experience unexpected periods of inflation, labor and materials shortages or other manufacturing disruptions; the effectiveness of our sales and marketing efforts; intense competition in the industry (which we expect to increase); business disruptions and acts of terrorism or military activities around the globe; our ability to effectively implement our IT infrastructure and business process initiatives; the operations of our computer systems and third party computer systems; and our ability to establish and protect our intellectual property. The company cautions that forward-looking statements are inherently less reliable than historical information. We do not undertake any duty to update any of the forward-looking statements after the date of this release to conform them to actual results or to reflect changes in events, circumstances or our expectations. New factors emerge from time to time and it is not possible for the company to predict all such factors, nor can it assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forwardlooking statement.


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    Senior Vice President of Finance, Chief Financial Officer and Treasurer

