# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported):

April 28, 2011

## COLUMBIA SPORTSWEAR COMPANY

(Exact name of registrant as specified in its charter)

## Oregon

(State or other jurisdiction of incorporation)

000-23939

93-0498284
(I.R.S. Employer

Identification No.)

14375 Northwest Science Park Drive Portland, Oregon 97229
(Address of principal executive offices) (Zip code)
(503) 985-4000
(Registrant's telephone number, including area code)

## No Change

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On April 28, 2011, Columbia Sportswear Company (the "Company") issued a press release reporting its first quarter 2011 financial results and outlook for 2011. A copy of the Company's press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference. The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

Attached hereto as Exhibit 99.2 and incorporated by reference herein is financial information and commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company, for the quarter ended March 31, 2011 and forward-looking statements relating to 2011 and the second quarter of 2011 as posted on the company's investor website, http://investor.columbia.com, on April 28, 2011. The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

## ITEM 7.01 REGULATION FD DISCLOSURE

In its April 28, 2011 press release, the Company also announced that its board of directors approved a dividend of $\$ 0.22$ per share of common stock to be paid on June 2, 2011 to its shareholders of record on May 19, 2011.

## ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits
99.1 Press release dated April 28, 2011 (furnished pursuant to Items 2.02 and 7.01 hereof).
99.2 Commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company (furnished pursuant to Items 2.02 and 7.01 hereof).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## COLUMBIA SPORTSWEAR COMPANY

Dated: April 28, 2011
By: /s/ Thomas B. Cusick
Thomas B. Cusick
Senior Vice President of Finance, Chief Financial
Officer and Treasurer

## EXHIBIT INDEX

## Exhibit Description

99.1 Press release dated April 28, 2011 (furnished pursuant to Items 2.02 and 7.01 hereof).
99.2 Commentary by Thomas B. Cusick, Senior Vice President of Finance and Chief Financial Officer and Treasurer of Columbia Sportswear Company (furnished pursuant to Items 2.02 and 7.01 hereof).

Contact: Ron Parham
Sr. Director of Investor Relations \& Corp. Communications
Columbia Sportswear Company
(503) 985-4584

## COLUMBIA SPORTSWEAR COMPANY FIRST QUARTER 2011 NET INCOME INCREASES 38 PERCENT ON 11 PERCENT SALES GROWTH; FALL 2011 BACKLOG UP 19 PERCENT TO RECORD \$861 MILLION; RAISES QUARTERLY DIVIDEND

## Highlights:

- First quarter 2011 net sales increased 11 percent to $\$ 333.1$ million, compared to first quarter 2010 net sales of $\$ 300.4$ million, including a 2 percentage point positive effect from changes in foreign currency exchange rates.
- First quarter 2011 net income increased 38 percent to $\$ 12.8$ million, or $\$ 0.37$ per diluted share, compared to net income of $\$ 9.2$ million, or $\$ 0.27$ per diluted share, for the first quarter of 2010 .
- Global Fall 2011 wholesale order backlog was a record $\$ 860.8$ million at March 31, 2011, a record increase of $\$ 135.5$ million, or 19 percent, compared with March 31,2010 , including a 2 percentage point positive effect from changes in foreign currency exchange rates.
- The company expects full year 2011 net sales to increase 14 to 16 percent and to generate operating margin of approximately 7.5 to 7.7 percent.
- The board of directors authorized an increase in the quarterly dividend of $\$ 0.02$ per share, or 10 percent, to $\$ 0.22$ per share, payable on June 2, 2011 to shareholders of record on May 19, 2011.

PORTLAND, Ore. - April 28, 2011 - Columbia Sportswear Company (NASDAQ: COLM), a leading innovator in the active outdoor apparel and footwear industries, today announced net sales of $\$ 333.1$ million for the quarter ended March 31 , 2011, an 11 percent increase compared to net sales of $\$ 300.4$ million for the same period of 2010 , with 2 percentage points of that increase resulting from changes in foreign currency exchange rates.

First quarter net income increased 38 percent to $\$ 12.8$ million, or $\$ 0.37$ per diluted share, compared with net income of $\$ 9.2$ million, or $\$ 0.27$ per diluted share, for the same period of 2010.

As of March 31, 2011, Fall 2011 wholesale backlog was a record $\$ 860.8$ million, 19 percent higher than Fall 2010 wholesale backlog of $\$ 725.3$ million, including a 2 percentage point positive effect from changes in foreign currency exchange rates.

Tim Boyle, Columbia's president and chief executive officer, commented, "Our strong first quarter results and record Fall 2011 wholesale backlog clearly indicate that the innovations, enhanced designs and compelling marketing communications behind each of our major brands are resonating with customers and consumers around the world."

Boyle continued, "Fall 2011 wholesale backlog growth of $\$ 135.5$ million included increases in each of our four major brands, geographic regions and product categories, and showed a favorable shift toward our innovative products. The Columbia brand's Fall wholesale backlog grew low double-digits as advance orders for Omni-Heat styles more than doubled from Fall 2010 and Columbia footwear contributed high-teens percentage growth. In addition, the Sorel brand continued to expand with existing wholesale customers while also adding hundreds of high-quality specialty footwear customers around the world, causing Sorel's Fall wholesale backlog to jump more than 80 percent.
"Fall 2011 wholesale backlog in our Europe, Middle East, Africa (EMEA) region grew more than 50 percent as our brands gain momentum in this key region. U.S. backlog increased low double-digits, driven by growth in the Sorel and Columbia brands. The Latin America \& Asia Pacific (LAAP) region backlog increased more than 30 percent, including growth in Japan. Although we have tempered our FY2011 outlook in response to Japan's March 11 disasters, the response of our Japan management team has been commendable and we remain cautiously optimistic that the LAAP region will produce growth for the full year."

Boyle concluded, "These results are strong evidence of the increasing strength of our portfolio of global outdoor brands."

## First Quarter 2011 Results

(All comparisons are between first quarter 2011 and first quarter 2010, unless otherwise noted.)
First quarter net sales increased 11 percent, driven by 8 percent growth in Columbia brand net sales to $\$ 288.1$ million, 158 percent growth in Sorel brand net sales to $\$ 10.3$ million and a 24 percent increase in Mountain Hardwear brand net sales to $\$ 31.7$ million.
(See "Brand Net Sales" table below.)
First quarter U.S. net sales grew 11 percent to $\$ 192.5$ million, driven primarily by increased direct-to-consumer sales. The LAAP region net sales grew 20 percent to $\$ 67.3$ million, including a 7 percentage point benefit from changes in foreign currency exchange rates. Canada net sales increased 19 percent to $\$ 28.9$ million, including an 8 percentage point benefit from changes in exchange rates. These increases were partially offset by a 5 percent decline in EMEA region net sales to $\$ 44.4$ million, including a 1 percentage point negative effect from changes in exchange rates. As referenced in the company's fourth quarter 2010 results reported in January 2011, the decline in first quarter EMEA net sales reflected more timely production of Spring 2011 advance orders, which enabled a higher proportion of those orders to be shipped to independent distributors in the fourth quarter of 2010, compared with a higher proportion of shipments of Spring 2010 advance orders shipped in the first quarter of 2010.
(See "Geographical Net Sales" table below.)
First quarter 2011 sportswear net sales increased 5 percent to $\$ 154.2$ million, outerwear net sales increased 13 percent to $\$ 98.8$ million, footwear net sales increased 18 percent to $\$ 54.4$ million, and accessories and equipment net sales increased 27 percent to $\$ 25.7$ million. (See "Categorical Net Sales" table below.)

## Balance Sheet

The company ended the quarter with $\$ 335.3$ million in cash and short-term investments, compared with $\$ 303.1$ million at December 31, 2010 and $\$ 415.8$ million at March 31, 2010.

Consolidated inventories increased 36 percent to $\$ 303.1$ million at March 31, 2011, compared with $\$ 222.7$ million at March 31, 2010. This increase was anticipated due to the following factors previously disclosed in January, 2011:

- a larger volume of excess Fall 2010 season inventory designated for sale primarily through the company's retail outlet stores during the second half of 2011,
- higher Spring 2011 inventory compared to Spring 2010, reflecting the increased Spring 2011 wholesale backlog, and
- incremental inventory to support increased direct-to-consumer sales.


## Fall 2011 Wholesale Backlog

As of March 31, 2011, Fall 2011 wholesale backlog increased $\$ 135.5$ million to a record $\$ 860.8$ million, 19 percent higher than Fall 2010 wholesale backlog of $\$ 725.3$ million, including a 2 percentage point positive effect from changes in foreign currency exchange rates.

Each of the company's four major brands contributed to the backlog growth. The Columbia and Sorel brands were the largest contributors, posting increases of low double-digits and more than 80 percent, respectively. The Mountain Hardwear and Montrail brands grew high single-digits and more than 70 percent, respectively.

EMEA region Fall wholesale backlog increased more than 50 percent, including a mid single-digit percentage benefit from exchange rates. U.S. Fall wholesale backlog increased low double digits. LAAP region Fall wholesale backlog increased mid-thirty percent, including growth from Japan and a high single-digit percentage point benefit from changes in foreign currency exchange rates. Canada Fall wholesale backlog contributed a mid single-digit percentage increase, primarily reflecting changes in exchange rates.

Global Fall footwear wholesale backlog increased more than 50 percent. All three of the company's footwear brands contributed to the growth, led by the more than 80 percent growth in Sorel brand backlog and high-teens growth from the Columbia brand. Global Fall apparel, accessories and equipment wholesale backlog increased low double-digits, driven primarily by the Columbia brand.

Consolidated wholesale backlog, which includes both global Spring and Fall orders at March 31, 2011, was $\$ 990.3$ million, an increase of $\$ 118.2$ million, or 14 percent, including a 3 percentage point benefit from changes in foreign currency exchange rates, compared to 2010 consolidated wholesale backlog of $\$ 872.1$ million.

## 2011 Financial Outlook

The company anticipates improved operating margins in fiscal 2011 compared with fiscal 2010, driven by:

- an expected net sales increase of 14 to 16 percent compared with 2010 , based primarily on actual first quarter results, the 19 percent increase in Fall 2011 order backlog, anticipated incremental direct-to-consumer sales, and the estimated effect of changes in foreign currency exchange rates;
- an approximate 100 basis point increase in gross margins compared to 2010 gross margins of 42.4 percent, due primarily to lower anticipated costs to airfreight Fall orders, and an increased proportion of direct-to-consumer sales, partially offset by lower product margins reflecting higher manufacturing costs not fully absorbed through increased prices; and
- increased licensing income; partially offset by
- an estimated 50 basis point increase in selling, general and administrative expenses (SG\&A) as a percentage of sales due to incremental costs related to various information technology initiatives, including costs for the company's multi-year ERP implementation, the anniversary effect of actual 2010 and anticipated 2011 personnel investments to support business initiatives and growth, and the translation effect of foreign currencies, partially offset by reduced selling expenses as a percentage of net sales.

As a result, full year 2011 operating margin is expected to increase approximately 50 to 70 basis points compared with 2010 operating margin of 7.0 percent. The company is currently planning for a full-year income tax rate of approximately 27 percent.

The company's annual net sales are weighted more heavily toward the fall/winter season, while operating expenses are more equally distributed throughout the year, resulting in a highly seasonal profitability pattern weighted toward the second half of the fiscal year. This seasonality is expected to result in operating margin deleverage during the first half of 2011, more than offset by operating margin leverage in the second half of 2011.

The second quarter is the company's lowest volume quarter of the year, which amplifies the effect on income of changes in the timing of shipments and the incremental fixed costs of the company's operations. Consequently, the company expects to incur a higher operating loss in the second quarter of 2011 compared to the second quarter of 2010.

For the second quarter of 2011, the company expects a mid- to high-teens percentage increase in net sales compared with second quarter 2010, reflecting the previously disclosed 12 percent increase in Spring 2011 wholesale backlog, anticipated favorable timing shifts of shipments of Fall 2011 advance orders due to more timely production, and increased direct-to-consumer sales.

The company expects second quarter 2011 operating loss of approximately $\$ 22$ million to $\$ 24$ million, with a 200 basis point contraction of gross margins, and up to 100 basis points of SG\&A expense expansion as a percentage of net sales, partially offset by an increase in licensing income. The expected contraction in second quarter gross margin is due to an expected higher proportion of distributor shipments, which carry lower gross margins, product mix shift, and a higher proportion of closeout product sales at lower gross margins, compared to the second quarter of 2010.

All projections related to anticipated future results are forward-looking in nature and are based on existing and anticipated backlog and forecasts, which may change, perhaps significantly.

## Dividend

The board of directors authorized an increase in the quarterly dividend of $\$ 0.02$ per share, or 10 percent, to $\$ 0.22$ per share, payable on June 2, 2011 to shareholders of record on May 19, 2011.

## CFO's First Quarter Financial Commentary Available Online

At approximately 4:15 p.m. EDT today, a commentary by Tom Cusick, senior vice president, chief financial officer and treasurer, reviewing the company's first quarter 2011 results and fiscal 2011 outlook will be furnished to the SEC on Form 8-K and published on the company's website at http://investor.columbia.com/results.cfm. Analysts and investors are encouraged to review this commentary prior to participating in the conference call.

## Conference Call

The company will host a conference call on Thursday, April 28, 2011 at 5:00 p.m. EDT to review its first quarter results and 2011 financial outlook. Dial 877-407-9205 to participate. The call will also be webcast live on the Investor Relations section of the Company's website at http://investor.columbia.com where it will remain available until April 27, 2012.

## Second Quarter 2011 Reporting Schedule

Columbia Sportswear plans to report financial results for second quarter 2011 on Thursday, July 28, 2011 at approximately 4:00 p.m. EDT. Following issuance of the earnings release, a commentary reviewing the company's second quarter financial results and fiscal 2011 financial outlook will be furnished to the SEC on Form 8-K and published on the investor relations section of the company's website at http://investor.columbia.com/results.cfm. A public webcast of Columbia's earnings conference call will follow at 5:00 p.m. EDT at www.columbia.com.

## About Columbia Sportswear

Columbia Sportswear Company is a leading innovator in the global outdoor apparel, footwear, accessories and equipment markets. Founded in 1938 in Portland, Oregon, Columbia products are sold in more than 100 countries and have earned an international reputation for innovation, quality and performance. Columbia products feature innovative technologies and designs that protect outdoor enthusiasts from the elements, increase comfort, and make outdoor activities more enjoyable. In addition to the Columbia ${ }^{\circledR}$ brand, Columbia Sportswear Company also owns outdoor brands Mountain Hardwear ${ }^{\circledR}$, Sorel ${ }^{\circledR}$, and Montrail ${ }^{\circledR}$. To learn more, please visit the company’s websites at www.columbia.com, www.mountainhardwear.com, www.sorel.com, and www.montrail.com.

## Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the federal securities laws, including statements regarding anticipated results, net sales, gross margins, operating costs, operating margins, SG\&A expenses, licensing income, product innovations and planned investments in future periods. Actual results could differ materially from those projected in these and other forward-looking statements. The company's expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis; however, each forward-looking statement involves a number of risks and uncertainties, including those set forth in this press release, those described in the company's Annual Report on Form 10-K for the year ended December 31, 2010 under the heading "Risk Factors," and other risks and uncertainties that have been or may be described from time to time in other reports filed by the company, including reports on Form 8-K, Form 10-Q and Form 10-K. Potential risks and uncertainties that may affect our future revenues, earnings and performance and could cause the actual results of operations or financial condition of the company to differ materially from those expressed or implied by forward-looking statements in this release include: unfavorable economic conditions generally and weakness in consumer confidence and spending rates; changes in international, federal and/or state tax policies and rates, which we expect to increase; international risks, including changes in import limitations and tariffs or other duties, political instability in foreign markets, exchange rate fluctuations, and trade disruptions; our ability to attract and retain key employees; uncertainties relating to the Japanese economy, consumer demand and supply disruptions following the impacts caused by natural disasters; the financial health of our customers and their continued ability to access credit markets to fund their ongoing operations; higher than expected rates of order cancellations; increased consolidation of our retail customers; our ability to effectively source and deliver our products to customers in a timely manner, the failure of which could lead to increased costs and/or order cancellations; unforeseen increases and volatility in input costs, such as cotton
and/or oil; our reliance on product acceptance by consumers; the effects of unseasonable weather (including, for example, warm weather in the winter and cold weather in the spring), which affects consumer demand for the company's products; our dependence on independent manufacturers and suppliers; our ability to source finished products and components at competitive prices from independent manufacturers in foreign countries that may experience unexpected periods of inflation, labor and materials shortages or other manufacturing disruptions; the effectiveness of our sales and marketing efforts; intense competition in the industry (which we expect to increase); business disruptions and acts of terrorism or military activities around the globe; our ability to effectively implement our IT infrastructure and business process initiatives; the operations of our computer systems and third party computer systems; and our ability to establish and protect our intellectual property. The company cautions that forward-looking statements are inherently less reliable than historical information. The company does not undertake any duty to update any of the forward-looking statements after the date of this release to conform them to actual results or to reflect changes in events, circumstances or its expectations. New factors emerge from time to time and it is not possible for the company to predict all such factors, nor can it assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement.

- Financial tables follow-


## COLUMBIA SPORTSWEAR COMPANY

## CONDENSED CONSOLIDATED BALANCE SHEETS <br> (In thousands) <br> (Unaudited)

|  | March 31, |  |
| :---: | :---: | :---: |
|  | 2011 | 2010 |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 234,982 | \$ 365,948 |
| Short-term investments | 100,331 | 49,858 |
| Accounts receivable, net | 218,895 | 198,194 |
| Inventories, net | 303,086 | 222,704 |
| Deferred income taxes | 43,245 | 31,994 |
| Prepaid expenses and other current assets | 49,649 | 35,084 |
| Total current assets | 950,188 | 903,782 |
| Property, plant and equipment, net | 225,210 | 232,248 |
| Intangibles and other non-current assets | 80,635 | 53,952 |
| Total assets | \$1,256,033 | \$1,189,982 |
| Current Liabilities: |  |  |
| Accounts payable | \$ 92,356 | \$ 79,304 |
| Accrued liabilities | 84,389 | 63,424 |
| Income taxes payable | 11,303 | 5,452 |
| Deferred income taxes | 1,192 | 2,522 |
| Total current liabilities | 189,240 | 150,702 |
| Other long-term liabilities | 41,889 | 37,770 |
| Shareholders' equity | 1,024,904 | 1,001,510 |
| Total liabilities and shareholders' equity | \$1,256,033 | \$1,189,982 |

COLUMBIA SPORTSWEAR COMPANY

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts)
(Unaudited)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  |
| Net sales | \$ | 333,086 | \$ | 300,406 |
| Cost of sales |  | 183,550 |  | 173,102 |
| Gross profit |  | 149,536 |  | 127,304 |
|  |  | 44.9\% |  | 42.4\% |
| Selling, general, and administrative expenses |  | 134,147 |  | 115,539 |
| Net licensing income |  | 2,531 |  | 725 |
| Income from operations |  | 17,920 |  | 12,490 |
| Interest income, net |  | 323 |  | 534 |
| Income before income tax |  | 18,243 |  | 13,024 |
| Income tax expense |  | $(5,473)$ |  | $(3,796)$ |
| Net income | \$ | 12,770 | \$ | 9,228 |
| Earnings per share: |  |  |  |  |
| Basic | \$ | 0.38 | \$ | 0.27 |
| Diluted |  | 0.37 |  | 0.27 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | 33,799 |  | 33,733 |
| Diluted |  | 34,288 |  | 33,990 |

## COLUMBIA SPORTSWEAR COMPANY CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (In thousands) <br> (Unaudited)

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2011 | 2010 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net Income | \$ 12,770 | \$ 9,228 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 10,466 | 9,116 |
| Loss on disposal or impairment of property, plant and equipment | 134 | 134 |
| Deferred income taxes | 3,543 | 590 |
| Stock-based compensation | 1,813 | 1,545 |
| Excess tax benefit from exercise of employee stock plans | $(1,371)$ | (293) |
| Changes in operating assets and liabilities: |  |  |
| Accounts receivable | 84,007 | 29,715 |
| Inventories | 13,704 | $(1,060)$ |
| Prepaid expenses and other current assets | $(20,989)$ | $(3,299)$ |
| Intangibles and other assets | (873) | (316) |
| Accounts payable and accrued liabilities | $(62,643)$ | $(26,908)$ |
| Income taxes payable | $(5,544)$ | 200 |
| Other liabilities | 1,337 | 1,282 |
| Net cash provided by operating activities | 36,354 | 19,934 |

CASH FLOWS FROM INVESTING ACTIVITIES:

| Net purchases of short-term investments | $(31,461)$ | $(27,161)$ |
| :--- | ---: | ---: |
| Capital expenditures | $(9,043)$ | $(6,056)$ |
| Proceeds from sale of property, plant, and equipment | 33 | - |
| $\quad$ Net cash used in investing activities | $(40,471)$ | $(33,217)$ |

CASH FLOWS FROM FINANCING ACTIVITIES:

| Proceeds from issuance of common stock |  | 5,843 |  | 1,186 |
| :---: | :---: | :---: | :---: | :---: |
| Tax payments related to restricted stock unit issuances |  | $(2,770)$ |  | (751) |
| Excess tax benefit from exercise of employee stock plans |  | 1,371 |  | 293 |
| Repurchases of common stock |  | - |  | $(3,838)$ |
| Cash dividends paid |  | $(6,762)$ |  | $(6,065)$ |
| Net cash used in financing activities |  | (2,318) |  | $(9,175)$ |
| NET EFFECT OF EXCHANGE RATE CHANGES ON CASH |  | 7,160 |  | 1,742 |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | 725 |  | $(20,716)$ |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD |  | 234,257 |  | 386,664 |
| CASH AND CASH EQUIVALENTS, END OF PERIOD | \$ | 234,982 | \$ | 365,948 |
| SUPPLEMENTAL DISCLOSURES OF NON-CASH INVESTING AND FINANCING ACTIVITIES: |  |  |  |  |
| Capital expenditures incurred but not yet paid | \$ | 1,445 | \$ | 3,004 |
| Proceeds from common stock issuance not yet received |  |  |  | 1,202 |

## COLUMBIA SPORTSWEAR COMPANY

(In millions, except percentage changes) (Unaudited)

|  | Three Months Ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | \% Change |
| Geographical Net Sales: |  |  |  |
| United States | \$192.5 | \$173.2 | 11\% |
| Latin America \& Asia Pacific | 67.3 | 56.1 | 20\% |
| Europe, Middle East, \& Africa | 44.4 | 46.9 | (5)\% |
| Canada | 28.9 | 24.2 | 19\% |
| Total | \$333.1 | \$300.4 | 11\% |
| Categorical Net Sales: |  |  |  |
| Outerwear | \$ 98.8 | \$ 87.6 | 13\% |
| Sportswear | 154.2 | 146.4 | 5\% |
| Footwear | 54.4 | 46.1 | 18\% |
| Accessories \& Equipment | 25.7 | 20.3 | 27\% |
| Total | \$333.1 | \$300.4 | 11\% |
| Brand Net Sales: |  |  |  |
| Columbia | \$288.1 | \$267.7 | 8\% |
| Mountain Hardwear | 31.7 | 25.6 | 24\% |
| Sorel | 10.3 | 4.0 | 158\% |
| Other | 3.0 | 3.1 | (3)\% |
| Total | \$333.1 | \$300.4 | 11\% |

## Columbia <br> SportswearCompany

14375 NW Science Park Drive
Portland, OR 97229
April 28, 2011

## CFO Commentary on First Quarter 2011 Financial Results, Fall 2011 Wholesale Backlog and Updated 2011 Outlook

## Financial Information

Please reference accompanying financial information in the corresponding 2011 first quarter earnings press release dated April 28, 2011 at $\mathrm{http}: / /$ investor.columbia.com/results.cfm

## Summary

We achieved record first quarter net sales of $\$ 333.1$ million, an increase of 11 percent, compared to first quarter 2010, with changes in foreign currency exchange rates contributing two percentage points of that growth. First quarter 2011 net income increased $\$ 3.6$ million, or 38 percent, to $\$ 12.8$ million, or $\$ 0.37$ per diluted share, compared to net income of $\$ 9.2$ million, or $\$ 0.27$ per diluted share, for the first quarter of 2010

Global Fall 2011 wholesale backlog at March 31, 2011 totaled a record $\$ 860.8$ million, representing a record increase of $\$ 135.5$ million, or 19 percent, compared to wholesale backlog of $\$ 725.3$ million at March 31, 2010. This backlog growth included increases in all four major brands and product categories, as well as favorable shifts in product mix and distribution channels.

The board of directors authorized an increase in the quarterly dividend of $\$ 0.02$ per share, or 10 percent, to $\$ 0.22$ per share, payable on June 2, 2011 to shareholders of record on May 19, 2011.

We increased our FY2011 outlook for net sales growth of 14 to 16 percent and an approximate 50 to 70 basis point increase in FY2011 operating margin compared to FY2010. The Full Year 2011 Outlook section below explains the factors contributing to this revised outlook.

## First Quarter Financial Results

(All comparisons below are between first quarter 2011 and first quarter 2010, unless otherwise noted.)

## Net Sales

- Net sales increased 11 percent to $\$ 333.1$ million, driven primarily by increased direct-to-consumer sales in the U.S. Changes in currency exchange rates contributed 2 percentage points of growth.
- The Columbia brand grew 8 percent, accounting for more than 60 percent of the net sales increase.
- Sorel and Mountain Hardwear net sales grew 158 percent and 24 percent, respectively, each contributing nearly 20 percent of the net sales increase.
- Three of four regions generated double-digit net sales growth. The EMEA region was negatively affected because a greater proportion of Spring 2011 advance orders were shipped to international distributors in the fourth quarter of 2010, as discussed on January 27, 2011 in conjunction with fourth quarter 2010 results.
- Columbia brand net sales increased $\$ 20.4$ million, or 8 percent, to $\$ 288.1$ million, with a significant portion of the growth coming from the company's direct-to-consumer channel. Changes in currency exchange rates contributed 2 percentage points of that growth.
- The Columbia brand generated net sales growth in every product category and in three out of four regions, with the EMEA region negatively affected by earlier shipments of distributors' Spring 2011 advance orders in the fourth quarter of 2010 .


## Sorel Brand

- Sorel brand net sales increased $\$ 6.3$ million, or 158 percent, to $\$ 10.3$ million, including a 2 percentage point negative effect from changes in currency exchange rates.
- The increase primarily reflected increased U.S. direct-to-consumer sales and wholesale customer reorders of Fall 2010 products.


## Mountain Hardwear Brand

- Mountain Hardwear brand net sales increased $\$ 6.1$ million, or 24 percent, to $\$ 31.7$ million, including a 2 percentage point benefit from changes in currency exchange rates.
- Growth came from all product categories and was concentrated in the U.S.

Regions

- U.S. net sales increased $\$ 19.3$ million, or 11 percent, to $\$ 192.5$ million, driven primarily by growth in direct-to-consumer sales of the Columbia, Sorel and Mountain Hardwear brands. U.S. direct-to-consumer net sales increased more than 40 percent, driven by both brick and mortar and ecommerce, and 2 more U.S.-based retail stores compared with the same period last year ( 48 vs. 46 stores). U.S. wholesale net sales contributed a 3 percent increase.
- Net sales in the Latin America \& Asia Pacific (LAAP) region increased $\$ 11.2$ million, or 20 percent, to $\$ 67.3$ million, including a 7 percentage point benefit from changes in currency exchange rates. Net sales in Korea increased 46 percent, including a 5 percentage point benefit from changes in currency exchange rates, and were driven primarily by strong sellthrough of Columbia brand products in its retail network. Japan net sales increased 9 percent, aided by an 11 percentage point benefit from changes in currency exchange rates, and were negatively affected late in the quarter by the events of March 11. Net sales to LAAP distributors grew 8 percent, primarily reflecting increased advance orders for Spring 2011, largely offset by earlier shipments of those advance orders in fourth quarter 2010.
- Net sales in Canada increased 19 percent to $\$ 28.9$ million, including an 8 percentage point benefit from changes in currency exchange rates. The increase primarily reflected increased sales of Columbia and Mountain Hardwear brands.
- Net sales in the Europe, Middle-East \& Africa (EMEA) region declined $\$ 2.5$ million, or 5 percent, to $\$ 44.4$ million, including a 1 percentage point negative affect from changes in currency exchange rates. The decline was primarily the result of earlier shipments of Spring 2011 advance orders in the fourth quarter of 2010, which resulted in a 23 percent decline in EMEA distributor sales in the first quarter of 2011. Net sales in EMEA direct markets were comparable to first quarter 2010, including a 2 percentage point negative effect from changes in currency exchange rates.
- Outerwear net sales increased $\$ 11.2$ million, or 13 percent, on increased sales of the Columbia brand in the LAAP region, U.S. and Canada, and increased sales of the Mountain Hardwear brand in the U.S.
- Footwear net sales increased $\$ 8.3$ million, or 18 percent, on increased Sorel-branded net sales primarily in the U.S., and increased Columbia-branded net sales in LAAP, U.S. and Canada.
- Sportswear net sales increased $\$ 7.8$ million, or 5 percent, on growth in the Columbia brand in the U.S. and Canada, and the Mountain Hardwear brand in the LAAP region.
- Accessories \& Equipment net sales increased $\$ 5.4$ million, or 27 percent, primarily on increased net sales of the Columbia and Mountain Hardwear brands in the U.S. and the LAAP region.


## Gross Margin

First quarter 2011 gross margins improved 250 basis points to 44.9 percent, as compared to last year's first quarter, resulting from:

- lower volumes of close-out product sales at higher gross margins;
- increased direct to consumer sales at higher gross margins, due primarily to a higher proportion of ecommerce sales and more targeted promotions within our brick and mortar retail stores,
- lower airfreight costs;
- a shift in our region and channel sales mix; and
- favorable foreign currency hedge rates.


## Selling, General and Administrative (SG\&A) Expense

SG\&A expense increased 16 percent to $\$ 134.1$ million, representing 40.3 percent of net sales, compared to 38.5 percent in last year's first quarter. The $\$ 18.6$ million increase was primarily the result of:

- expansion of direct-to-consumer operations globally,
- Information Technology initiatives, including our ERP implementation,
- additions to staff to support business initiatives and growth, and
- unfavorable effect of currency translations.


## Operating Income

Operating income was $\$ 17.9$ million, or 5.4 percent of net sales, compared to operating income of $\$ 12.5$ million, or 4.2 percent of net sales in 2010.

## Income Tax Expense and Net Income

Income tax expense equated to a 30 percent tax rate, compared to 29 percent in first quarter 2010.
Net income increased 38 percent to $\$ 12.8$ million, or $\$ 0.37$ per diluted share, compared with net income of $\$ 9.2$ million, or $\$ 0.27$ per diluted share, in first quarter 2010.

## Dividends

During the first quarter, the company paid a quarterly dividend of $\$ 0.20$ per share on March 3, 2011 to shareholders of record on February 17, 2011.

At its regular board meeting on April 22, 2011, the board of directors authorized an increase in the quarterly dividend of $\$ 0.02$ per share, or 10 percent, to $\$ 0.22$ per share, payable on June 2, 2011 to shareholders of record on May 19, 2011.

## Balance Sheet

The balance sheet remains very strong with cash and short-term investments totaling $\$ 335.3$ million compared to $\$ 415.8$ million at the same time last year.

Consolidated accounts receivable at March 31, 2011 increased 10 percent, to $\$ 218.9$ million, compared to $\$ 198.2$ million one year ago, which is in line with the 11 percent increase in first quarter net sales.

Consolidated inventories at March 31, 2011 totaled $\$ 303.1$ million, an increase of $\$ 80.4$ million, or 36 percent, from one year ago. The increase is primarily the result of the following factors, which we discussed in last quarter's commentary:

- a larger volume of excess Fall 2010 inventory designated for sale primarily through our own retail outlet stores in the second half of 2011,
- higher Spring 2011 inventory compared to Spring 2010, reflecting the increased Spring 2011 wholesale backlog, and
- incremental inventory to support anticipated increased direct-to-consumer sales.


## Year-to-date 2011 Cash Flow

Net cash provided by operations in the first quarter of 2011 was $\$ 36.4$ million, compared to $\$ 19.9$ million in the first quarter of 2010. The variance reflected the combined effect of reductions in accounts receivable and inventory during the first quarter of 2011, partially offset by decreases in working capital liabilities, compared with the same period last year.

Capital expenditures totaled $\$ 10.5$ million compared to $\$ 9.1$ million in first quarter 2010.
The company paid quarterly cash dividends of $\$ 6.8$ million during the first quarter of 2011 and made no repurchases of common stock. Through March 31, 2011, the company has repurchased a total of approximately 9.2 million shares at an aggregate purchase price of $\$ 421.2$ million since the inception of its stock repurchase program in 2004 and approximately $\$ 78.8$ million remains under the current repurchase authorization. The repurchase program does not obligate the Company to acquire any specific number of shares or to acquire shares over any specified period of time.

## Wholesale Backlog

Fall wholesale backlog at March 31, 2011 was a record $\$ 860.8$ million, an increase of $\$ 135.5$ million, or 19 percent, compared with Fall wholesale backlog of $\$ 725.3$ million at March 31, 2010. Fall wholesale backlog includes growth across all four major brands, product categories and regions.

Fall wholesale backlog for the Columbia brand increased low double-digits on a percentage basis and Sorel increased more than 80 percent. Mountain Hardwear and Montrail also contributed growth.

Fall wholesale backlog in the EMEA region increased more than 50 percent, while the U.S. increased low double-digits.
Fall footwear wholesale backlog increased more than 50 percent, while global Fall wholesale backlog for apparel, accessories and equipment grew low double-digits.

Consolidated wholesale backlog, which includes both global fall and spring orders, was a record $\$ 990.3$ million, a 14 percent increase compared with consolidated wholesale backlog of $\$ 872.1$ million at March 31, 2010. Changes in currency exchange rates contributed 3 percentage points to the consolidated wholesale backlog increase.

## Full Year 2011 Outlook

Our current full year 2011 outlook anticipates achieving operating margin leverage in fiscal 2011 compared with fiscal 2010 through a combination of:

- 14-16 percent increase in net sales,
- approximately 100 basis point expansion of gross margins, and
- increased licensing income, partially offset by
- approximately 50 basis point expansion in selling, general \& administrative (SG\&A) expenses as a percentage of net sales.

Our annual net sales are weighted more heavily toward the Fall/Winter season, while operating expenses are more equally distributed throughout the year, resulting in a highly seasonal profitability pattern weighted toward the second half of the fiscal year. This seasonality is expected to result in operating margin deleverage during the first half of 2011, more than offset by operating margin leverage in the second half of 2011.

Our expectation for a 14-16 percent increase in FY2011 net sales is based primarily on:

- the 11 percent increase first quarter 2011 sales,
- the 19 percent increase in global Fall 2011 wholesale backlog, and
- anticipated increased direct-to-consumer sales.

We expect our ability to achieve a 100 basis point expansion of gross margins in FY2011 to be determined primarily by the net effect of the following factors over the course of the entire year:

- lower anticipated costs to expedite production and delivery of Fall 2011 advance orders to wholesale customers relative to those incurred in 2010,
- a higher proportion of higher-margin direct-to-consumer sales, and
- favorable foreign currency hedge rates, partially offset by
- the impact of higher manufacturing input costs.

We expect an approximate 50 basis point increase in SG\&A as a percentage of net sales in FY2011 to be driven by projected net sales growth and the net anticipated effect of the following factors over the course of the year:

- increased expenses associated with various information technology initiatives across the organization, including the costs of our multi-year ERP implementation;
- timing and magnitude of actual 2010 investments and anticipated 2011 investments in additional personnel to support business initiatives and growth;
- unfavorable effect of foreign currency fluctuation, partially offset by
- SG\&A leverage from our direct-to-consumer operations; and
- reduced expenses as a percentage of net sales due to the internalization of our North American and European sales organizations during 2009 and 2010.

The second quarter is the company's lowest volume quarter of the year, which amplifies the effect on income of changes in the timing of shipments and the incremental fixed cost structure of the company's operations. Consequently, the company expects to incur a higher operating loss in the second quarter of 2011 compared to the second quarter of 2010.

We expect a mid- to high-teen percentage increase in second quarter 2011 net sales compared with second quarter 2010, primarily reflecting the increase in Spring 2011 backlog and anticipated favorable timing shifts of shipments of Fall 2011 advance orders due to more timely production, and increased direct-to-consumer sales.

We expect a second quarter 2011 operating loss of approximately $\$ 22$ million to $\$ 24$ million, compared with second quarter 2010 operating loss of $\$ 14.7$ million, with a 200 basis point contraction of gross margins and up to 100 basis points of SG\&A expense expansion partially offset by increased licensing income. The expected contraction in second quarter gross margin is largely due to an expected higher relative proportion of lower gross margin distributor shipments, product mix shift, and a higher proportion of closeout product sales at lower gross margins, compared to the second quarter of 2010. Anticipated second quarter SG\&A expansion is affected by the same factors described above as contributing to the anticipated increase in full year SG\&A.

We are currently planning the second quarter income tax rate at 26 percent and the full year income tax rate at approximately 27 percent.
We are currently projecting approximately $\$ 52$ to $\$ 57$ million in capital expenditures for 2011 , including approximately $\$ 25$ million for information technology and supply chain initiatives, $\$ 15-20$ million for maintenance capital, and $\$ 12$ million for our direct-to-consumer business.

All projections related to anticipated future results are forward-looking in nature and are based on existing and anticipated backlog and forecasts, which may change, perhaps significantly.

## Forward-Looking Statements

This document contains forward-looking statements within the meaning of the federal securities laws, including statements regarding anticipated results, net sales, gross margins, operating costs, operating margins, SG\&A expenses, licensing income, product innovations, and planned investments in future periods. Actual results could differ materially from those projected in these and other forward-looking statements. The company's expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis; however, each forward-looking statement involves a number of risks and uncertainties, including those set forth in this commentary, those described in the company's Annual Report on Form 10-K for the year ended December 31, 2010 under the heading "Risk Factors," and other risks and uncertainties that have been or may be described from time to time in other reports filed by the company, including reports on Form 8-K, Form 10-Q and Form 10-K. Potential risks and uncertainties that may affect our future revenues, earnings and performance and could cause the actual results of operations or financial condition of the company to differ materially from those expressed or implied by forward-looking statements in this commentary include: unfavorable economic conditions generally and weakness in consumer confidence and spending rates; changes in international, federal
and/or state tax policies and rates, which we expect to increase; international risks, including changes in import limitations and tariffs or other duties, political instability in foreign markets, exchange rate fluctuations, and trade disruptions; our ability to attract and retain key employees; uncertainties relating to the Japanese economy, consumer demand and supply disruptions following the impacts caused by natural disasters; the financial health of our customers and their continued ability to access credit markets to fund their ongoing operations; higher than expected rates of order cancellations; increased consolidation of our retail customers; our ability to effectively source and deliver our products to customers in a timely manner, the failure of which could lead to increased costs and/or order cancellations; unforeseen increases and volatility in input costs, such as cotton and/or oil; our reliance on product acceptance by consumers; the effects of unseasonable weather (including, for example, warm weather in the winter and cold weather in the spring), which affects consumer demand for the company's products; our dependence on independent manufacturers and suppliers; our ability to source finished products and components at competitive prices from independent manufacturers in foreign countries that may experience unexpected periods of inflation, labor and materials shortages or other manufacturing disruptions; the effectiveness of our sales and marketing efforts; intense competition in the industry (which we expect to increase); business disruptions and acts of terrorism or military activities around the globe; our ability to effectively implement our IT infrastructure and business process initiatives; the operations of our computer systems and third party computer systems; and our ability to establish and protect our intellectual property. The company cautions that forward-looking statements are inherently less reliable than historical information. The company does not undertake any duty to update any of the forwardlooking statements after the date of this commentary to conform them to actual results or to reflect changes in events, circumstances or its expectations. New factors emerge from time to time and it is not possible for the company to predict all such factors, nor can it assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement.

